

A Leading Watch & Jewellery Retailer

Company Structure Public (~37%) Shareholding: Emperor Group (~63%) Emperor Watch & Jewellery Limited (887.HK) IR Awards 2023 **Watch Business Jewellery Business** Revenue Mix: (23%)(77%)Sale of fine gold, diamond, gem Authorised dealer of stone, jade, pearl and other international jewellery products under watch brands

Competitive Strengths

- Comprehensive watch brand mix
- Wide recognition of Wide recogni
- Strong presence at prime retail locations across Mainland, HK, Macau, Sinagpore and Malaysia
- Achieve synergies with group sister companies
- Excellent direct sales channels
- Proficient management team



SMPEROR brand

Floral Wedding Collection



Wedding Bands Collection



Joey Yeung Heartbeat Collection



Elly & Angus Yeung Blessing Love Wedding Gold Collection



Elly & Angus Yeung
One Vow Two Love Collection



Watch Business

Comprehensive Watch Brand Mix

Hong Kong: 20 Dealerships

Baume & Mercier

Bedat & Co.

Bell & Ross Blancpain

Breguet

Breitling Cartier

Chopard

H.Moser & Cie

Girard-Perregaux

IWC Schaffhausen Jaeger-LeCoultre

Omega Officine Panerai

Parmigiani Patek Philippe

Piaget Rolex

Tag Heuer **Tudor**

Mainland China: 7 Dealerships

Baume & Mercier (名士) Carl F. Bucherer (寶齊萊) Franck Muller (法穆蘭)

Piaget (伯爵) Rolex (勞力士) Tudor (帝舵表) Zenith (真力時)

Singapore: 7 Dealerships

Blancpain Breguet Cartier Corum

Patek Philippe

Rolex **Tudor**

Close Relationship with Watch Brand Suppliers



Mr. Thierry Stern, President of Patek Philippe (Right 2) Mr. & Mrs. Philippe Stern, Honorary President of Patek Philippe (Left 3 & 4)



Mr. Raymond Law, Brand Manager of Tudor (Left 2) Mr. Hans-Peter Bouvard, General Manager of Rolex (Shanghai) Limited Beijing Branch (Right 1)



Mr Matthias Wacker Executive Director of Rolex Hong Kong) Limited (Left)



Mr. Cyrille Vigneron, CEO of Cartier (Left)





Co-op advertising campaigns with watch brand suppliers

Regional Watch Price



Rolex "Cosmograph Daytona" Oystersteel

HKD115,500 RMB115,500 SGD20,650



Rolex "GMT-Master II" Oystersteel

HKD85,200 RMB85,200 SGD15,250



Rolex "Day-Date" Yellow Gold

HKD297,400 RMB297,400 SGD53,150



Cartier "Ballon Bleu" **Medium Rose Gold**

HKD323,000 RMB317,000 SGD59,000



Patek Philippe "Grand Complications" Rose Gold

HKD740,500 RMB802,200 SGD137,000



Jewellery Business Emperor

Quality Diamond and Jadeite with Emphasis on Design

- brand offers comprehensive product range which includes not only fine gold, diamond, jadeites, but also pearl and colour stones
- mphasis on our exquisite quality, skillful craftsmanship, delicacy and stylish designs

Stringent Quality and Service Standards

Product Quality

- Assure quality and authenticity of the gem-sets
 - ~90% of diamond stones weighting 1ct or above are in upper colour range (i.e. colour D to J)



→ >90% of diamond stones weighting 1ct or above are certified by GIA

Service Standards

- Emphasis on product knowledge of the staff and professional services to the customers
 - → Enhance staff development through comprehensive trainings on product knowledge, market trends and customer service skills



Offer comprehensive after-sale services

Charismatic Endless Collections

- Roll out various signature jewellery collections with unique charisma to build brand loyalty
- Introduce trendy and fashionable jewellery designs to meet consumers' needs
- Demonstrate feminine appeal with fine and delicate product quality



Flare Collection



The Spotlight Collection

Widely Recognised as a Prestigious Brand

- Celebrities

 endorsement on
 advertisements and
- Online exposure in popular websites and social media channels
- Invite key opinion leaders to visit the stores regularly, in order to increase brand exposure via their sharing on social platforms



Joey Yung Featuring Heartbeat Collection



Elly & Angus Yeung Featuring Blessing Love Wedding Gold Collection



Instagram

Weibo – Store visit by KOL

Exposure on social media platforms



Financial Summary

Financial Review

HK\$ million	FY2022	1H2022	1H2023	YOY Changes
Revenue	3,684	1,646	2,330	+ 41.6%
Gross Profit	1,177	525	725	+ 38.1%
Adjusted EBITD*	376	154	274	+ 77.9%
Net Profit	222	86	186	+ 116.3%
Basic Earnings Per Share (HK Cents)	3.28	1.27	2.74	+ 115.7%

^{*} Adjusted EBITD represents earnings before interest, tax and depreciation charge on the self-owned flagship store, which reflects the Group's core operating performance. The Group has fully adopted the HKFR\$16, which amortization of right-of-use assets associated with rental lease agreements were included.

Emperor W&J declared an interim dividend of HK0.76 cent (2022: HK0.38 cent) per share.

Revenue Breakdown

Total Revenue	FY202	22	1H2022		1H2023		Changes
	(HK\$m)	Mix (%)	(HK\$m)	Mix (%)	(HK\$m)	Mix (%)	(%)
By Product Segment							
Watch	3,017	82	1,354	82	1,786	77	+ 31.9
Jewellery	667	18	292	18	544	23	+ 86.3
Fine Gold	337	9	143	9	313	13	+ 118.9
Diamond & Jade	207	6	96	6	144	6	+ 50.0
Others*	123	3	53	3	87	4	+ 64.2
Total	3,684	100	1,646	100	2,330	100	+ 41.6
By Geographical Segment							
НК	1,653	45	770	47	1,153	49	+ 49.7
Масаи	217	6	122	7	162	7	+ 32.8
Mainland China	1,186	32	432	26	712	31	+ 64.8
Southeast Asia**	628	17	322	20	303	13	- 5.9
Total	3,684	100	1,646	100	2,330	100	+ 41.6

^{*} Others mainly represent color stones and pearl

^{**} Southeast Asia includes Singapore and Malaysia



Financial Summary

Volume VS ASP

		FY2022	1H2022	1H2023	
Watob	No. of Goods Sold (pcs)	29,956	13,834	18,076	
Watch	ASP (HK\$)	\$100,736	\$97,859	\$98,806	
Eine Cold	No. of Goods Sold (pcs)	34,845	13,924	29,167	
Fine Gold ASP (HK	ASP (HK\$)	\$9,674	\$10,264	\$10,714	
Diamond	No. of Goods Sold (pcs)	12,173	5,600	7,984	
and Jade	ASP (HK\$)	\$16,933	\$17,206	\$18,042	
Others*	No. of Goods Sold (pcs)	49,493	26,180	39,683	
-Omers	ASP (HK\$)	\$2,493	\$2,006	\$2,201	

^{*} Others mainly represent color stones and pearl

Key Performance Indicators

	FY2022	1H2022	1H2023
Same Store Sales* (Overall)	- 7.5%	- 22.6%	+ 38.3%
Same Store Sales* (HK)	- 4.5%	- 11.8%	+ 57.6%
Store Rental / Total Revenue	8.8%	9.2%	7.3%
Store Staff Cost / Total Revenue	5.2%	5.8%	5.3%
Marketing Cost / Total Revenue	0.6%	0.5%	0.5%
	YE2022	PE2022	PE2023
Inventory (HK\$)	\$2,703m	\$2,626m	\$2,738m
Stock Turnover Days	395 days	412 days	338 days
Cash on Hand (HK\$)	\$664m	\$609m	\$843m
Debts (HK\$)	Nil	\$36m	Nil
Net Gearing Ratio (Net Debts/NAV)	Zero**	Zero**	Zero**

^{*} Same Store Sales represents the precentage change of total sales of the comparable stores year-on-year

^{**} As the Group was in a net cash position, hence its net gearing ratio was zero



Retail Network

Retail Network Covering Hong Kong, Macau, Mainland China, Singapore and Malaysia

	@30 Jun 2023						
		No. of sto	res		Floor Area		
	Multi-brand Watch Shop with/without Jewellery	Single- brand Watch Boutique	Emperor Jewellery Store	Total	Total (sq. ft.)	Average (sq. ft.)	
Hong Kong	6	5	19	30	59,240	1,975	
Масаи	2	1	2	5	9,451	1,890	
Mainland China	1	8	38	47	37,714	802	
Singapore	2	5	1	8	6,333	792	
Malaysia	-	-	1	1	2,013	2,013	
Total	11	19	61	91	114,751	1,261	

















Retail Network

Strategic Coverage in Mainland China

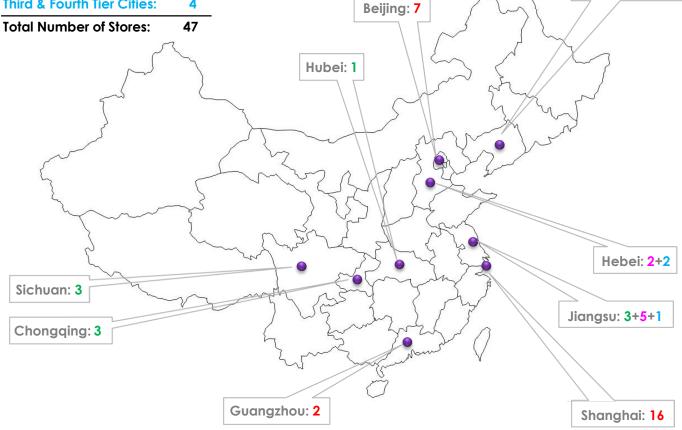
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@ 30 Jun 2023 **First Tier Cities:** 25

New First Tier Cities:







Store Expansion Plan in the 2H 2023

	Opening Date	Shop Details			
	Hong Kong				
1	July 2023	Emperor Jewellery Store – The Wai, Tai Wai			
2	Q3 2023	Emperor Jewellery Store – Shatin			
3	Q4 2023	Single Brand Watch Boutique – Tsim Sha Tsui			
	Mainland China				
4	Aug 2023	Emperor Jewellery Store – Hopson One, Shanghai			
5	Sep 2023	Emperor Jewellery Store – Xijiao Bailian, Shanghai			
6	Q4 2023	Emperor Jewellery Store - Beijing			
7	Q4 2023	Emperor Jewellery Store - Chongqing			
	Malaysia				
8	Q4 2023	Emperor Jewellery Store – Kuala Lumpur			

Liaoning: 1+1



Future Strategies

Enhance Jewellery Business

Expand jewellery business to enhance overall profit margin performance

- Increase sales amount by rolling out new collections and launching direct sales events on a regular basis
- Target to achieve 50% of overall revenue in medium to long term

Reinforce MPEROR brand positioning

- Position "Emperor Jewellery" as an light luxury
- Implement brand building programs and enhance brand exposure
- Actively participate in social media and collaborate with offline media
- Participate in regional/international fashion and jewellery shows

Deepen market penetration

- Increase stock level and offer attractive designs to drive sales in particular to the rising demand for gold
- Develop new products and designs to broaden customer groups and to encourage repeat purchases
- Continue to execute organic store expansion plan
- Revamp store image and create new environment to enhance shoppers' experience and enable effective customer segmentation

Identify e-commerce opportunities

- Strengthen online to offline interaction by rolling out regular promotion activities and encouraging online shopping and redeeming rewards offline, thereby facilitate two-way communications with target customers
- Operate e-commerce through online shopping platforms (e.g. HKTV mall, Tmall, jd.com) to capture massive potentials of internet and mobile users, and establish a solid foundation for e-commerce and social media
- Enhance brand visibility on various websites to draw target customers from online to offline
- Expand user database for analysing customer demographics and formulating effective marketing strategy



HKTV mall

Tik Tok

JD.com



Tmall

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